



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

FACULTY OF HUMAN SCIENCES

DEPARTMENT OF SOCIAL SCIENCES

QUALIFICATION: BACHELOR of PUBLIC MANAGEMENT	
QUALIFICATION CODE: 07BPMN	LEVEL: 6
COURSE NAME: Regional and Local Government Management	COURSE CODE: RLG 611S
DATE: June 2019	PAPER: THEORY
DURATION: 3 Hours	MARKS: 100

FIRST OPPORTUNITY EXAMINATION	
EXAMINER(S)	Mr. M Haimbodi
MODERATOR:	Dr. J Coetzee

INSTRUCTIONS	
1.	This question paper consists of Section A and Section B .
2.	Both Section A and Section B are compulsory.
3.	Read the questions carefully, before you answer.
4.	Number answers according to the numbering structure provided in the question paper.
5.	You will be penalised for illegible handwriting.
6.	The Question Paper is applicable to full-time, part-time and distance students.

PERMISSIBLE MATERIALS

[None]

THIS QUESTION PAPER CONSISTS OF 4 PAGES (Including this front page)

SECTION A

QUESTION 1

Read the newspaper article and answer the questions that follows.



Usakos suspends CEO Goseb

Front Page | 2013-06-13

by ADAM HARTMAN

THE Chief Executive Officer of the Usakos Municipality, Gruzi Goseb, was suspended on Monday for allegedly disregarding council resolutions.

The Namibian is in possession of the suspension letter, signed by the Mayor of Usakos, Gustav! Hoab which was issued to Goseb on Monday afternoon. The letter informed Goseb that the council had resolved to suspend him with immediate effect.

'The council has taken seriously your defying of its resolution, hence the suspension pending disciplinary hearing, the notice stated.

Goseb can expect details of the charges against him to be spelt out within two weeks.

The suspension was allegedly as a result of Goseb opposing a council decision to use already strained council funds to participate in the Namibian Local Authorities' Sports and Recreation Association (NALASRA) games held in Luderitz at the beginning of June.

According to documents in possession of The Namibian, the council's management committee at its meeting held on 20 May resolved that the town council should participate in the games, and that a total of N\$48 876 for transport and S&T for councillors and employees be paid by the town council. Goseb in a letter reminded the management committee that the council was experiencing 'serious financial challenges' and was already struggling to pay NamWater and other creditors. He therefore advised against Usakos participating at the games.

The chairperson of the Management Committee, Frende Tsauses, however insisted that Goseb transfers funds from an account reserved for capital projects but Goseb was adamant that capital project funds could not be used for S&Ts.

The Mayor and the MC members wrote another letter, which this newspaper is in possession of, instructing the CEO to transfer N\$67 099 from the 'Call Account' to pay for S&Ts.

Councillor David Stramish wrote to the Goseb objecting to the transfer of project funds for S&Ts. The Ministry of Regional and Local Government and Housing also apparently wrote a strong-worded letter discouraging the Usakos council from using public funds on NALASRA sporting activities if that

was not budgeted for.

A week before the games, a special council meeting was called during which junior finance staff were allegedly ordered to write out and sign cheques 'immediately' for bus rental and S&Ts. Orders were also issued to a service station to fuel vehicles.

A resolution also taken that the compliant 'finance members who are instructed by the council would be immune from any misconduct or disciplinary hearing from the administration'.

The CEO was allegedly alerted of the developments by Selma Gases, one of the signatories who had refused to sign cheques outside the office.

Goseb is said to have reported the cheques missing to the local police and informed the mayor accordingly.

The police recovered some cheques from the house of a council employee on a Saturday night but the following morning, Hoab and Councillor Shuudeni Mwafangeyo allegedly collected the cheques from the police. Councillors and some employees left for Luderitz, even though the cheque could not be cashed because it did not have the second signature on it.

The delegation reportedly travelled to and from Luderitz by private arrangements with the understanding that the council would ensure the cheques for their S&T are signed when they returned.

The Namibian understands that last Friday the employees threatened to go on strike if the cheques were not signed so that they could get their S&Ts. On Monday, when the council decided to suspend Goseb, signatories were changed, and all the cheques were signed and handed over to those councillors and employees that went for NALASRA games.

Gases, who refused to sign the cheques and Elizabeth Uupindi, the Finance Manager, have been summoned to appear before the council for questioning today.

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- 1.1 Based on the article, critically evaluate the relationship between the Usakos Town Council Chief Executive Officer (CEO) and the Councillors. Evaluate whether this relationship is suitable or not for the proper functioning of the town. Motivate your answers. (15)
 - 1.2 As the principal adviser to council, was the CEO wrong or correct to advice council against participating in the NALASRA games in Lüderitz? Motivate your answer. (10)
 - 1.3 It is recommended that both appointed and elected officials should harness their conflict for the benefit of the communities they serve. Discuss the criteria you have learnt in this course which entails a positive and cooperative relationship for both appointed and elected officials. (15)

[40 marks]

Section B (Answer all three (3) questions)

QUESTION 2

For years, the concepts of State and Government have often been termed as though they mean the same thing. Often, government was referred to as the State and vice versa. Outline and discuss the significant differences between the 'State' and the 'Government'.

(20)

QUESTION 3

The decentralisation process is defined as an opportunity for central government to share decision making powers with regional and local governments. Define the concept 'decentralisation' and discuss advantages and disadvantages.

(20)

QUESTION 4

The main argument of the centralist theory is that every state should have a central government with ultimate supreme power. However, this supreme power of central government should not be practiced to the total exclusion of regional and local governments. Based on these statements, name and discuss the four centralist theories. Use appropriate examples and evidence to justify your arguments.

(20)

TOTAL MARKS = [100]
